

December 10, 1993

→ Wanda Busby
Mark Buddy

Please read over the attached principles for the IAG renegotiation. Pete Swenson asked us (yesterday) to comment by today and the fax arrived late in the afternoon. As worded, these principles are at a higher level than the specifics that we have written about in the past, but from my quick reading, they seem to cover everything we cited previously.

If you see anything that you recommend for addition or change, please let me know first thing this morning. I am leaving the building for various meetings at 10:30 this morning and would like to fax all this to Pete before I leave. If your input is later than that, please give it to Pete directly at x 7211 or fax 6375.

Thanks,


Ed



ADMIN RECORD
SW-A-004704

1/5

cc:Mail for: David Brockman

Subject: IAG Principles

From: Raymond I Greenberg 12/E

To: Virginia Bristol at RFO-01

To: David Brockman at RFO-05

To: Mel Roy at RFO-03

To: Richard Schassburger at RF

To: Leanne Smith at RFO-01

To: Joe Wienand at RFO-01

cc: Taylora at BAH

Post-It™ brand fax transmittal memo 7671		# of pages > 4	
To	ED LEE	From	PETE SHERMAN
Co.	ERM	Co.	TM
Dept		Phone #	7211
Fax #	8538	Fax #	6375

IAG Principles

- Rocky Flats underlying principle is to develop an IAG that is consistent with the current mission which is ~~"Manage Waste and Materials, clean up and convert~~ the Rocky Flats site to beneficial use in a manner that is safe, environmentally and socially responsible, physically secure, and cost-effective".
- The agreement must accommodate control of higher risks, and emphasize public and worker health and safety, and environmental protection.
- Accommodates the president's initiative for budget deficit reduction.
- The three principals (EPA regional administrator, Assistant Director for the Office of Environment at Colorado Department of Health and RF Manager) enter IAG negotiations with the same level of authority that binds their respective agencies.
- Increase stakeholder involvement in the scope development, prioritization, schedule and budget process is required to develop understanding of and concurrence in the decisions being made. The Citizens Advisory Board should be utilized to coordinate stakeholder involvement
- Incorporate flexible process for periodic evaluation of milestones.
- Planning assumptions associated with schedules must be agreed to by all parties
- During negotiations, EPA and CDH will institute a moratorium on enforcement actions related to the current IAG. This will enable the negotiating teams to concentrate their efforts on the negotiation process and activities and not be diverted from their efforts by the dispute resolution process.
- Provide a viable mechanism for mutually developing a scope of work which maximizes early cleanup actions and minimizes pre-cleanup

be sure that the stake out of mission statement does not change intent. i.e. if quoted as such, this should remain the same.

include Resources

Incorporate the concept of change control. Set \$ limits allow internal flexibility and supports trigger level to get buy in from stakeholder

But not eliminate. There exists a tendency to "scoop" and not let it lead to a conversation where the end point for clean-up is not defined and no closure can be attained.

studies so that "on the ground" progress can be demonstrated (Streamlined Approach).

Address Quality Action Team (QAT) issues.

- IAG needs to include a mechanism to account for competing, evolving and new legal requirements
- The agreement must accommodate formal management and financial controls including formal baseline change control procedures and processes.
- Cleanup must be consistent with the projected future use of the site. A future site use determination process that avoids the implementation of unsubstantiated and conservative risk criteria, and unrealistic cleanup goals, should be included in the amended agreement.
- The agreement should provide the opportunity to utilize innovative technologies as they emerge, and not "lock in" the use of inefficient or ineffective technologies during the process purely for schedule considerations.

need definitive actions levels, support of in-situ characterization that can guide a remedial action, thus minimizing source removal.

see comment on 6th bullet

Don't over engineer presumptive technical approaches. There already exists some cheap and efficient cleanup methodologies. A std. matrix of alternatives that exist now should be included within ~~DOE~~ as a means selection of alternatives. New approaches can be included as a following a ~~separate~~ approach based on cost analysis ~~members~~. What is currently ineffective is the present programs which are DOE has tasked to ID new & existing technologies. One overall program should be ~~the~~ established to do this for the entire DOE complex.

cc:Mail for: David Brockman

Subject: IAG team schedule

From: David Brockman 12/7/93 10:17 AM

To: David Brockman

To: Raymond I Greenberg at EM

To: Mel Roy at RFO-03

To: Richard Schassburger at RFO-01

To: Leanne Smith at RFO-01

To: Joe Wienand at RFO-01

To: Mark Silverman at RFO-01

Please comment on the following schedule:

12/8/93 0830 Team meeting : finalize DOE negotiation principles
Brockmans office

12/9/93 1500 IAG team leaders meeting at EPA offices ,topics of
discussion are :

- Facilitator
- Location of negotiations
- Rules governing negotiations
- Schedule

12/10/93 0830 meet with EG&G lead to discuss needs and expectations, entire
team should attend , Ray we can do you by phone. EG&G lead is still not known.

12/10/93 Mail DOE IAG principles to CDH and EPA

12/13 & 14/93 IAG team negotiation training, attendees are
:Brockman, Roy, Schassburger, Wienand, and Greenberg.

12/15/93 Principles due from EPA and CDH

12/15/93 Team meeting to evaluate CDH and EPA principles, IAG trailer, at
0830.

12/16/93 Both days all day entire team working on negotiation strategy.
12/17/93

12/20 - 31/93 Team members not on leave continue to develop strategy.

1/5/93/
involvement.

Three principles meet to finalize principles and public

1/10/93

start public involvement and negotiations.

5/1/93